





# Poultry Agribusiness Course (PABC)

For implementation with Private Partner Institutions

# Course overview

Course developed by AFC/GOPA in cooperation with Small and Medium Poultry Farmers Association (SMPFA) under the GIZ Global Project Employment in Rural Areas with Focus on Youth (EYA), Country Package Malawi



Final Version: 05/09/2023

**Contact persons** 

James Muhowa (AFC) James.Muhowa@afci.de

Kingsley Mulekano (SMPFA) kingmulekano@gmail.com









# **Table of Contents**

1.	Introduction to the course	3
	Course objective	3
	Target group	3
	Entry requirements/recognition of prior learning	3
	Fields of learning	3
	Mode of delivery	4
	Course duration	4
	Training material for the course	4
2.	Course preparation	6
	Setting up the course venue	6
	Preparing the demonstration site	6
	Recruiting and registering participants	6
	Trainer recruitment and qualification	6
	Preparation of Trainers (ToT)	7
	Preparing the training material	7
	Assessment of participants' performance and Graduation (summative assessment)	7
	Monitoring and training evaluation	8
3.	Course overview Poultry Agribusiness Course	8
	List of course modules	8
	Course schedule	10
4.	Annex	12
	Annex 1: Sample Trainer assessment form:	12
	Annex 2: Sample Certificate	13









# 1. Introduction to the course

# Course objective

The Poultry Agribusiness Course is designed to help the youth develop the necessary skills and deepen their understanding of the poultry value chain. The course allows them to appreciate different opportunities in the poultry sector and challenges them on how they can tap into those opportunities by venturing into the poultry business, either as producers or as marketers. Participants of the course gain the critical skills that enable them setting up a successful poultry venture or work at any poultry farm as workers. The participants are able to understand the concept of planning in a farming business and develop critical business and soft skills to help them navigate through the business terrain easily as well prudently manage their finances.

# Target group

The target groups are rural, urban and semi-urban youth (between the ages of 15-35 years), women, as well as aged population from semiliterate to literate, with an interest in the poultry business. The course can also be attended by practising farmers wanting to improve or expand their poultry business. A female participation of 40% is envisaged.

However, the course can be delivered to any type of demographic section interested in the poultry business with the same results/outcomes

# Entry requirements/recognition of prior learning

Participants should be youths within the ages of 15-35 and other participants with high intrinsic motivation to attend the entire course.

Entry requirements can be assessed during registration (see below). However, training providers should acknowledge the learners' current level of skills and knowledge obtained through:

- Formal training (conducted by educational institutions or industry in Malawi or elsewhere),
- Informal training
- Life experience

## Fields of learning

The course is designed to address skills gaps in the following fields of learning:

Technical Poultry production	Business and Financial skills	Soft Skills
Participants will get the basics of poultry management practices and practical skills to ensure they have the necessary technical skills and full understanding of best poultry production practices / techniques. Course participants	Participants will be trained on common basic business and financial concepts, allowing them to understand and develop profitable business activities related to the poultry	Participants will be acquainted with critical skills for building stronger and effective teams as business organizations or develop long term business relationships/partnerships with









shall be able to plan their poultry	industry discussed in the	others either as individuals or
unit, set up feed management	course.	as organizations
regimes, learn about feed		
producing techniques as well as		
disease management practices		

# Mode of delivery

The course is designed for a face-to-face delivery approach for class sizes of 25 to 30 participants. The course combines

- theoretical sessions in classroom settings on poultry production and management as well as business, financial and soft skills
- practical sessions at a poultry demonstration farm
- digital video content for selected modules to diversify and enrich learning experience

#### Course duration

For effective results, the course is to be delivered in approximately three hours' sessions stretched over four months' period (one session per week) following the lifecycle of a broiler chicken. Adjustments can be made to at least two sessions per week depending on the trainee availability and schedule; however, practical sessions will still need to continue until the maturity and marketing of the chickens.

## Training material for the course

The following training materials/manuals are available for the course:

#### A) <u>Technical poultry production and management:</u>

POULTRY PRODUCTION & AGRIBUSINESS TRAINING MANUAL FOR SMALL AND MEDIUM SCALE PRODUCERS

#### B) Business and Soft skills:

BUSINESS AND SOFT SKILLS TRAINING MANUAL FOR SMALLHOLDER FARMERS

#### C) Video material:

Video projection is an integral part of the course delivery blended into the course delivery period. Trainees will have an opportunity to learn how their fellow farmers in different parts of the world manage their poultry business. A list of videos from Access Agriculture website are made available to the trainers with a step-by-step guide on how they can have them integrated into the training delivery.









Course Name	Course code	Value chain	Module/Topic	Recommended Videos	Language
		Broiler chickens & Layers  Local/Du al purpose chickens  Quail Farming  General PAC Modules	Fa a din a	https://www.accessagriculture.org/fee	
			Feeding management	Rearing crickets for food and feed https://www.accessagriculture.org/rear	and English Tonga and English
			Disease	ing-crickets-food-and-feed Natural ways to keep chickens healthy https://www.accessagriculture.org/nat ural-ways-keep-chickens-healthy	Chichewa and English
			management	https://www.accessagriculture.org/ma	Chichewa, Tonga, Tumbuka and English
			General Management	Taking care of local chickens https://www.accessagriculture.org/taking-care-local-chickens-0	and English
Poultry Agribusines s Course				https://www.accessagriculture.org/incr	Chichewa, Tonga, Tumbuka and English
			Housing	https://www.accessagriculture.org/qua	Chichewa, Tumbuka, Yao and English
			Brooding	https://www.accessagriculture.org/ma	Chichewa, Tumbuka and English
				Working together with healthy chicks https://www.accessagriculture.org/working-together-healthy-chicks-0	Chichewa, English
			Utilization of poultry waste	Converting chicken waste into fertilizer https://www.accessagriculture.org/converting-chicken-waste-fertilizer	Tonga and English
			Business and Soft Skills	Let's talk money	Chichewa









# 2. Course preparation

# Setting up the course venue

The course venue must provide a suitable classroom setting for 25-30 participants with enough light and offering an enabling learning atmosphere.

The venue must be in a close proximity to where the demonstration site will be put for easy movements of trainees as the delivery will be changing every now and then throughout the training period.

The venue must have a clean wall for projection of video content or posting of flipcharts during the classes.

Procurement of training materials (i.e. stationary, weighing scale, etc.) must be done at least a month prior to the start of implementation/classes (refer to the training manuals).

## Preparing the demonstration site

For the practical lessons, adequate demonstration site(s) is (are) needed.

Where possible, the group(s) undergoing training should organize space (kraal) which can be used for demonstration. In case the group does not have one available, a lead farmer in close proximity can be identified. This can be a practising poultry farmer or someone who is out of the poultry business for one reason or the other.

Where possible, the demonstration plot should be located in close proximity to the training venue.

Agreement must be made prior on how the proceeds of the demonstration will be shared at maturity.

Day-old chicks needs to be ordered from the supplier at least a month before the demonstration is set. Ensure that the demonstration house (kraal) is well disinfected prior to bringing in the demonstration chicks.

#### Recruiting and registering participants

Participants should be recruited in rural areas by conducting sensitization meetings with the local structures. Involvement of District Animal Health and Development Officers (DAHDOs), Extension Planning Areas (EPAs) and District Youth Offices is critical in this process.

Course fact sheets should be provided during the recruitment process, make sure the training modalities are made very clear to the prospective participants (i.e. no drinks, transport refunds and allowances).

Participant registration should immediately follow the sensitization meetings; a baseline survey should be done thereafter.

#### Trainer recruitment and qualification

The success of the course depends on the quality of the trainers/facilitators. A robust trainer identification and qualification process is critical to ensure that trainers/facilitators with the right combination of skills-set, motivation and mind-set are engaged.









The following criteria should be used in the selection of trainers to be engaged in the course:

- A minimum of a diploma in Livestock/Animal Health or general agriculture
- Understanding of key concepts in business management
- Experience in the management of a poultry farm/business is an added advantage
- Experience in community mobilization and working with the rural communities
- Proven facilitation skills

# Trainer Qualification (ToT)

A Training of Trainers is needed to ensure the trainers have developed the right skills, attitude and motivation to run and manage a successful poultry agribusiness course. A three weeks long intensive ToT program focusing on business and soft skills, training approaches, as well as technical poultry production and management practices is recommended. Simulation sessions should be an integral part of the ToT with a robust trainer assessment and open feedback sessions (see the template sample in annex 1).

Ensure that the ToT venue has a lot of space for simulation session (breakaways) as well as practical sessions. There must be a farm close by which can be accessed anytime during the training for practical sessions. The venue must also have conferencing equipment available (including projector, pin boards, etc.)

# Preparing the training material

The course builds on several training materials, manuals and digital components, which need to be prepared in advance (see course outline below with referenced material).

Trainers need to be equipped with the complete training materials, including Course overview, course outlines, training manuals, reference materials, exercise sheets, attendance registration sheet, projector and videos.

## Assessment of participants' performance and Graduation (summative assessment)

An attendance rate of 70% per training participant is prerequisite to successful completion and certification in the course. Learning assessments will be based on:

- activeness of the participants
- ability to perform key tasks during theoretical and practical sessions
- ability to present learnt content in practical lessons

It is the trainers' and training institution's responsibility to only issue certificates after successful completion of the course.

Please note that the certificate issued is not officially recognized by TVETA or other authorities in Malawi (refer to the sample certificate in annex 2).









# Monitoring and training evaluation

After registration of participants, a baseline is done to establish a benchmark for assessing change of Attitude, Knowledge and Practices (KAP) over time as a result of the training. If required other baseline data can be collected (e.g. current business data, change in income over time).

Trainers regularly fill and update an attendance record sheet in order to monitor attendance of participants (70% attendance rate is required to complete).

Regular monitoring of the trainings should be done to ensure compliance on quality delivery by the trainer as well as provide a backstopping technical support at coordination level.

A Mid-evaluation survey is conducted to assess the knowledge acquisition, attitudes, perception on the course quality and satisfaction of the trainees. This is followed by a Tracer Study six months after the completion of the course to assess Knowledge, Attitudes and Practice (KAP), income and potential employment effects on the course graduates.

# 3. Course overview Poultry Agribusiness Course

## List of course modules

Module	Time* 44hrs	Training material
POULTRY AGRIBUSINESS COURSE (PABC)		
T = Technical Poultry Modules		
B= Business and Financial Modules		
S = Soft Skills Modules		
Technical Poultry Modules (GAP)	24hrs	
PABC-T-1: Enterprise selection and budgeting	4hrs	Poultry Production & Agribusiness
		Training Manual
PABC-T-2: Introduction to Broilers/Layers/Duo-	6hrs	Poultry Production & Agribusiness
purpose chickens		Training Manual
PABC-T-3: Preparation of brooding chambers	2hrs	Poultry Production & Agribusiness
		Training Manual
PABC-T-4: Receiving day-old chicks and feed	2hrs	Poultry Production & Agribusiness
management		Training Manual
PABC-T-5: Vaccination and Disease	2hs	Poultry Production & Agribusiness
management		Training Manual
PABC-T-6a : Feed formulation (Formulas)	2h	Poultry Production & Agribusiness
		Training Manual
PABC-T-6b: Feed formulation (Practical)	6hrs	Poultry Production & Agribusiness
		Training Manual
Business and Financial Skills	16hrs	
PABC-B-1: Ideation	4hrs	Business and Soft Skills for
PABC-B-2: Markets and Marketing	6hrs	Smallholder Farmers Manual
PABC-B-3: Financial Literacy	6hrs	









Soft and Life Skills (class to select one or more	4hrs**	
modules)		
PABC-S-1: Team Building	4hrs	Business and Soft Skills for
PABC-S-2: Networking	4.5hrs	Smallholder Farmers Manual
PABC-S-3: Conflict Resolution	6hrs	
PABC-S-4: Motivation	2.5hrs	
PABC-S-5: Attitude	3hrs	
PABC-S-6: Problem Solving	6hrs	
PABC-S-7: Farmer Organization and contract	4hrs	
Farming		
PABC-S-8: Work ethics	7hrs	
PABC-S-9: Communication	5hrs	

<sup>\*</sup> Time in hours stated here are minimum course hours. Time requirements can vary depending on the speed of the trainer and understanding of the participants and the module used.



<sup>\*\*</sup> Total allotted time will change depending on the soft skills modules selected, for the purpose of this project and the course schedule below; team building and networking are used as the only soft skills module to be delivered.







# Course schedule

<u>General</u>	Day 1	Day 2	Day 3	Day 4	Day 5	Day 6	Day 7	Day 8	
08.00-11.00	Registration and course preparations	PABC-B-1	PABC-B-1	PABC-T-1	PABC-T-1 → Class to decide on broiler, layer or dual purpose production	PABC-T-2	PABC-T-3	PABC-T-5	
	Pra	actical work as re	equired (e.g. car	ing for life chicke	en). Video sessio	ns. Mentoring s	upport on dema	nd.	
Time	Day 9	Day 10	Day 11	Day 12	Day 13	Day 14	Day 15	Day 16	
08:00-11:00	PABC-T-6a	PABC-T-4 Receiving day-old chicks at the demo-site	PABC-T-6b	PABC-B-2	PABC-B-2	PABC-B-3	PABC-B-3	PABC-S-1	
	Pra	actical work as re	equired (e.g. car	ing for life chicke	en). Video sessio	ns. Mentoring s	upport on dema	nd.	
	Day 17								
08:00-11:00	Wrap up and closing								
	Practical work	Practical work as required. Follow-up with participants on demand.							









#### Notes:

The above is an example schedule only. Not all training sessions per day are full three-hour sessions, but can also be short field visits or other shorter sessions.

- Conflict Mgt/Networking can be used as alternative module for soft skills
- Demo-visits are to be done across the period (not only when specific practical modules are being delivered). Supervision is an ongoing process
- Trainer to ensure that Day-old are ordered at least a month prior to the day, "receiving day old chick (PABC-T-4)" is covered. Communication very critical on this
- From Module 5(PABC-T-2) onwards, all technical modules focuses on a particular poultry value chain selected by the trainees (either broilers, layers or duo-purpose chickens)









# 4. Annex

# Annex 1: Sample Trainer assessment form:

	icx 1. Jampic										
				TRAIN	ER PERFOMANC						
	Assessment Criteria										
		Rate on a scale of 1-5 (1 = lowest score, 5 = the highest score)									
No	Trainer Name	Voice audibility		Participant Engagement	Understanding of the Content		Clarity of the	Time Management	General comment/Remark	Total	
NO	Trainer Name	audibility	SKIIIS	Engagement	or the Content	Alus	posters	ivianagement	General Comment, Kemark	Scores	
				İ							
+											
+											







# Annex 2: Sample Certificate

EYA ATVET
EMPLOYMENT 4 RURAL
YOUTH & HOMEN

Diz Deutsche Gesellschaft
für Internationale
Zusammenarbeit (GIZ) Gmt

Empowering Youths in Agribusiness-Agriculture Technical Vocational Education and Training (EYA!ATVET project)

# CERTIFICATE

This is to certify that

## MR SAMPLE POULTRY

Has successfully completed and passed the

# POULTRY AGRIBUSINESS COURSE

The course of 17 training days (May to July 2023) included modules on:

- ► Poultry production and Feed formulation
- ▶ Business skills
- ► Soft and life skills

Dated 15 August, 2023

Tesa Weiss, AFC For Project Manager

Michael Phini, SMPFA

Achim Kress, EYA! ATVET For Team Leader



